



ALLIANCE FOR WATER EFFICIENCY

WATER EFFICIENCY & CONSERVATION SYMPOSIUM 2025

AUGUST 6-8, 2025 | CHICAGO, IL

CII Opportunities Part 2: The Inside Scoop: Tackling Indoor Water Use in CII Facilities

Room 300 11:15 AM – 12:30 PM



Unlocking Commercial Water Efficiency: Lessons from the City of Goodyear's Commercial Program

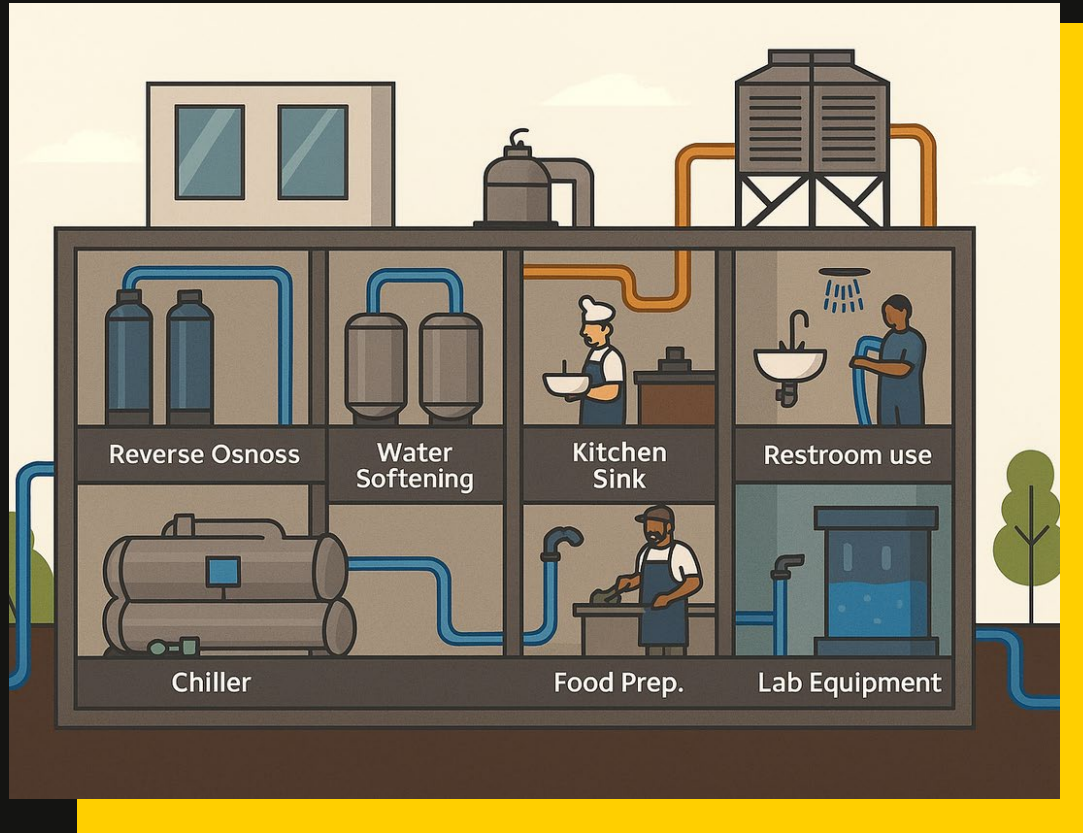
Andrew Pirrone

Water Conservation Coordinator, City of Goodyear

Annikki Chamberlain

President and Owner, Mimir Water





Unlocking Commercial Water Efficiency:

Lessons from the City of Goodyear's Commercial Program

Andrew Pirrone - City of Goodyear
Annikki Chamberlain - Mimir Water



CONTENTS

1.Goodyear, Arizona CII Goals

2.Choose Your Own Adventure

- Industrial Case Study: The Challenge
- Industrial Case Study: The Strategy
- Industrial Case Study: The Results

3.A Fresh Approach?



ABOUT GOODYEAR, AZ

STATS

- Sonoran Desert
- Southwestern U.S.
- ~105,000 residents
- 4 – 5% annual growth
- Growing Commercial & Industrial Sector

GOALS

- Limit new high water users
- Alignment with available water resources
- Clear water use targets for customers



THE TRADITIONAL APPROACH

METHODS

OUTCOMES



THE TRADITIONAL APPROACH

METHODS

- Send a letter.
- Offer a rebate.
- Conduct a fixture audit.
- Estimate based on design flows.
- Deliver a report.
- General efficiency guidelines
- Focus on “Getting to Zero”

OUTCOMES



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OUTCOMES

- Low implementation Rate
- Missed High-Impact Opportunities
- Operational Disruption
- Reinforced Mistrust
- Poor Water Management





Can we have a different outcome?

A NEW ADVENTURE

In Commercial Water Management

Can we have a different outcome?

CHOOSE YOUR OWN ADVENTURE®

COMMERCIAL WATER USE



CHOOSE FROM 16 POSSIBLE ENDINGS

A NEW ADVENTURE

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Can we have a different outcome?

SITUATION

A new large commercial customer just came online and is using more water than expected. What do you do?

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LETTER

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LETTER



SUSTAINABILITY
MANAGER

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LETTER



SUSTAINABILITY
MANAGER



COMPLIANCE/
TECH ASSISTANCE

OUTCOME 1:

The letter gets mailed to the billing address... where it's opened by someone in Accounts Payable who has no idea about water use and has no idea what to do with this. They stack it on a pile and, after losing it for 3 months, finally sends it to the facility where HR receives it and tosses it since it's so old.



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You continually review and bemoan their high water use in a perpetual spiral of 'they just don't care!'

Story Ends



SITUATION

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LETTER



SUSTAINABILITY
MANAGER



COMPLIANCE/
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OUTCOME 2:

They're thrilled to hear from you and love talking about "saving water." Unfortunately, they have no operational knowledge, and the facilities team quietly ghosts the conversation because they have been down this road before.



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They're thrilled to hear from you and love talking about "saving water." Unfortunately, they have no operational knowledge, and the facilities team quietly ghosts the conversation because they have been down this road before.

You enthusiastically report your efforts back to management, but your professional heart is broken... longing for a water savings moment that never comes.

Story Ends



SITUATION

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LETTER



SUSTAINABILITY
MANAGER



COMPLIANCE/
TECH ASSISTANCE

OUTCOME 3:

The compliance requirement creates motivation for change. Your offer of assistance signals you're here to help, not just enforce. The customer agrees to meet with internal stakeholders to explore solutions.



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The compliance requirement creates motivation for change. Your offer of assistance signals you're here to help, not just enforce. The customer agrees to meet with internal stakeholders to explore solutions.

Congratulations! You survived your first audience with the customer and your follow-up meeting with them is scheduled.

Go to Next



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The facility accepted the offer for an audit.

Equipment includes reverse osmosis, water softener, adiabatic condensers, dishwashers, sanitation hoses, food prep, restrooms and more.

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**REPORT W/ FIXTURE
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**REPORT W/
SUBMETER PLAN**

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**REPORT W/
SUBMETER PLAN**



**MEETING W/ SUBMETER
PLAN & INSTALL**

OUTCOME 1:

The ops team politely nods...wondering why you are interested in brand new fixtures when the rest of the facility is using a ton of water. Then wonders if you're a random vendor trying to sell them stuff? The trust that you understand their actual water use? Gone.



OUTCOME 1:

The ops team politely nods...wondering why you are interested in brand new fixtures when the rest of the facility is using a ton of water. Then wonders if you're a random vendor trying to sell them stuff? The trust that you understand their actual water use? Gone.

You return seemingly victorious to the office but when you return from vacation after sending off your dissertation, your email inbox is empty... just like your hopes and dreams.

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**REPORT W/
SUBMETER PLAN**



**MEET W/ SUBMETER PLAN
& INSTALL**

OUTCOME 2:

The calculations look tidy on paper, but they don't reflect real-world conditions. Commercial properties are too unique for generic benchmarks and relying on them can lead to poor investments, lost momentum, and an ops team that doesn't trust "number-crunchers" and "desk jockeys" offering one-size-fits-all recommendations.



OUTCOME 2:

The calculations look tidy on paper, but they don't reflect real-world conditions. Commercial properties are too unique for generic benchmarks and relying on them can lead to poor investments, lost momentum, and an ops team that doesn't trust "number-crunchers" and "desk jockeys" offering one-size-fits-all recommendations.

You ask your audit contractor to follow up with the customer on their recommendations but they tell you it's not part of their scope. By the time you have a moment to reach out yourself, it's been 6 months and report is irrelevant.

Story Ends



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**MEETING W/ SUBMETER
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Congratulations! You have an on-site appointment scheduled to assess and install submeters to start measuring real & live water data.

Go to Next



SITUATION

You install submeters at the facility. Now what?

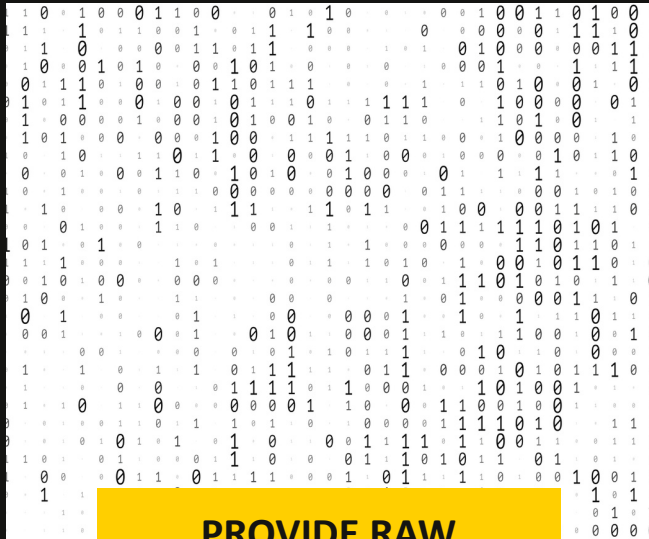
SITUATION

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PROVIDE RAW SUBMETER DATA

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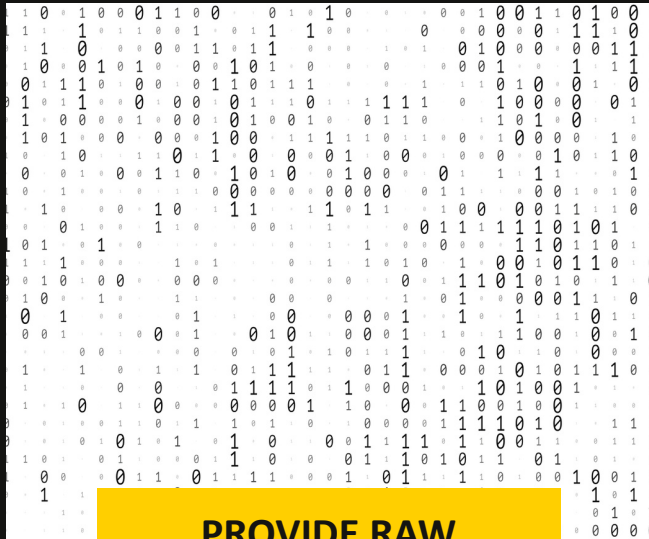
**PROVIDE RAW
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**2 WEEKS DOWNLOAD &
ANALYSIS**

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**ANALYZE & PROVIDE
INSIGHTS**

OUTCOME 1:

You've officially overestimated their bandwidth and interest. Water use data is not in their job description, they are not proficient in Excel, and they already have a full time job. Nothing happens. Ever.



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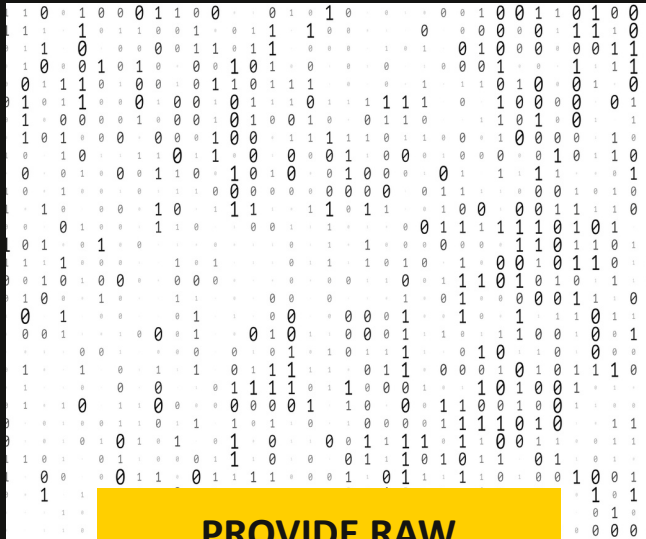
You ask Chat GPT what went wrong and it tells you it loves data too and can't understand any poor soul who doesn't feel the same way you do.

Story Ends



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**ANALYZE & PROVIDE
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OUTCOME 2:

The ops team looks at you blankly. They have no idea what happened Wednesday two weeks ago. Also, your biweekly site visits are now a recurring interruption. Everyone is mildly annoyed, and progress slows to a crawl.



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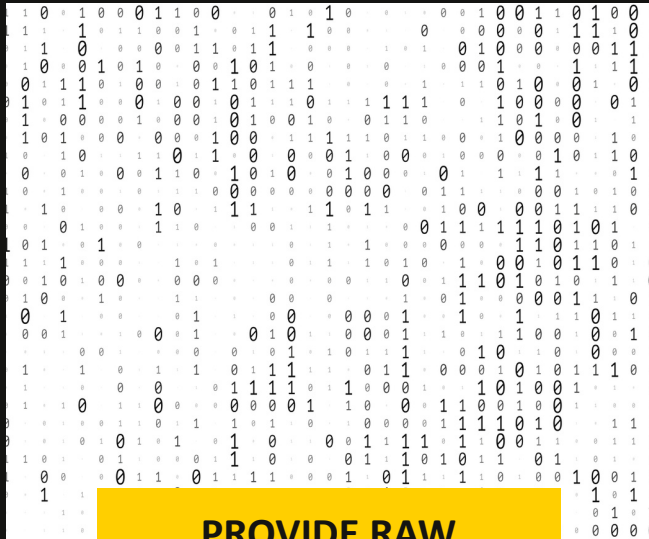
You spend way too much money on your favorite lunch spot that is close to this facility and it's the only thing you look forward to on your scheduled site visits.

Story Ends



SITUATION

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**PROVIDE RAW
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**ANALYZE & PROVIDE
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OUTCOME 3:

You become the bridge between data and action. The ops team doesn't have to sift through numbers—they just get clear trends and recommendations. They start making changes, and you become the go-to person for water strategy.



OUTCOME 3:

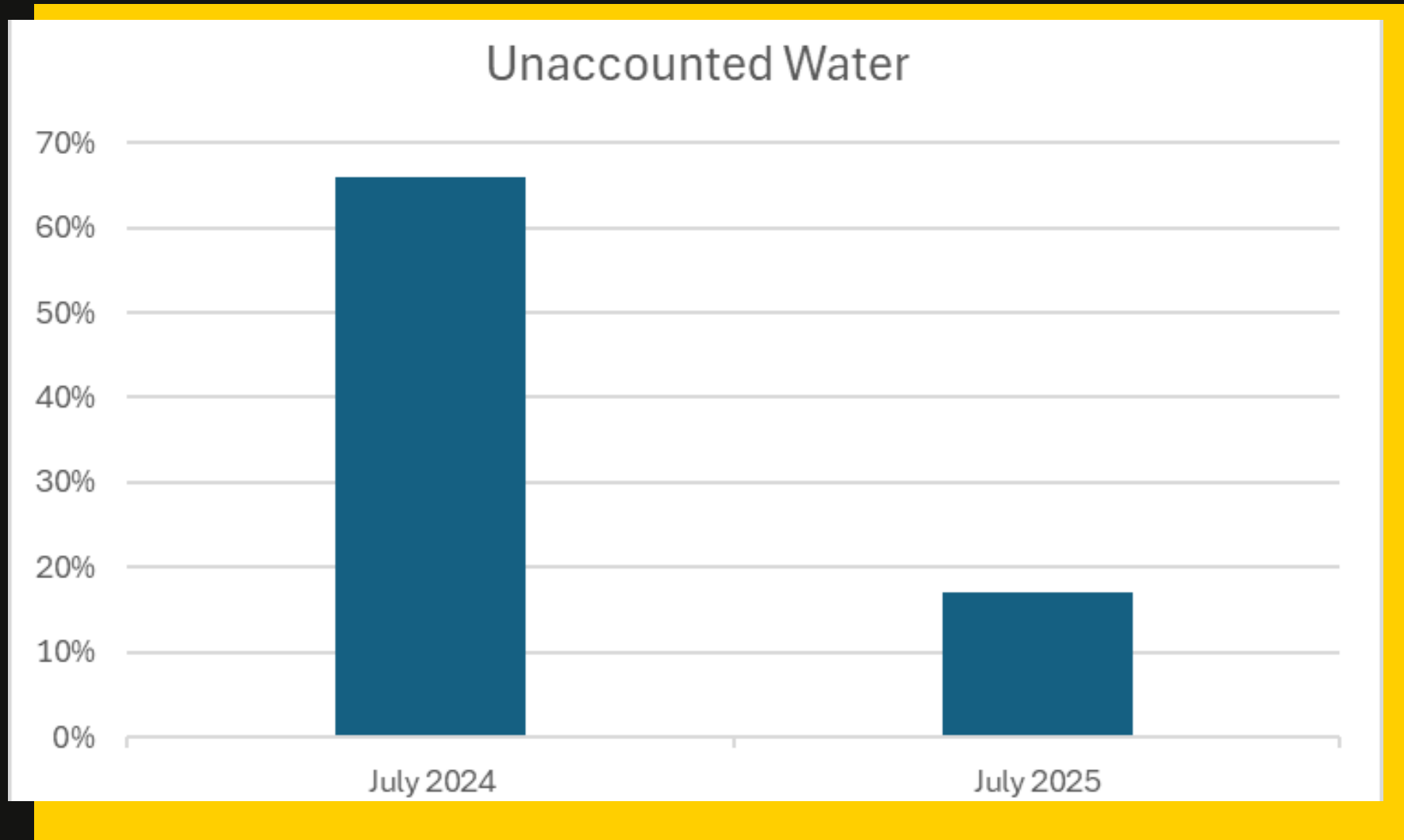
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Congratulations! You've successfully planted enough seeds of trust to start impacting water use and helping the customer to too!

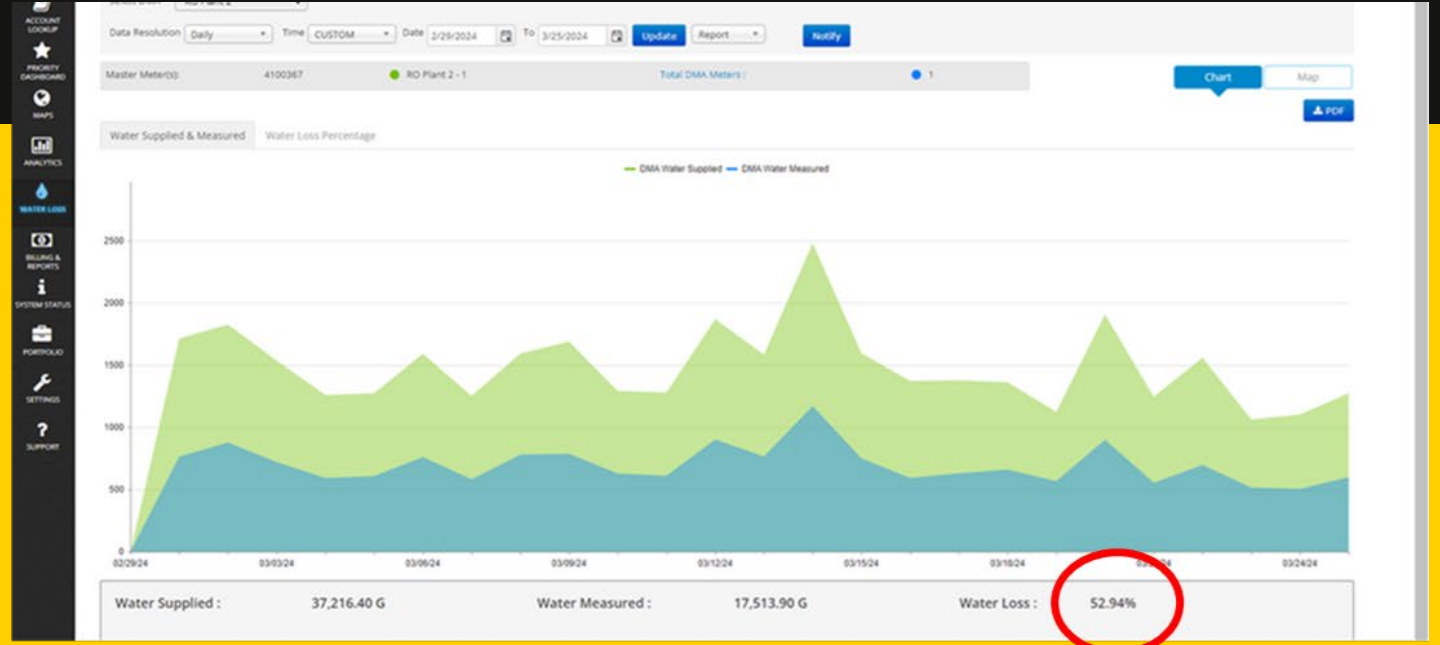
Go to Next



CASE STUDY



Water Balance:
Unaccounted water
dropped from 66% to
17%.



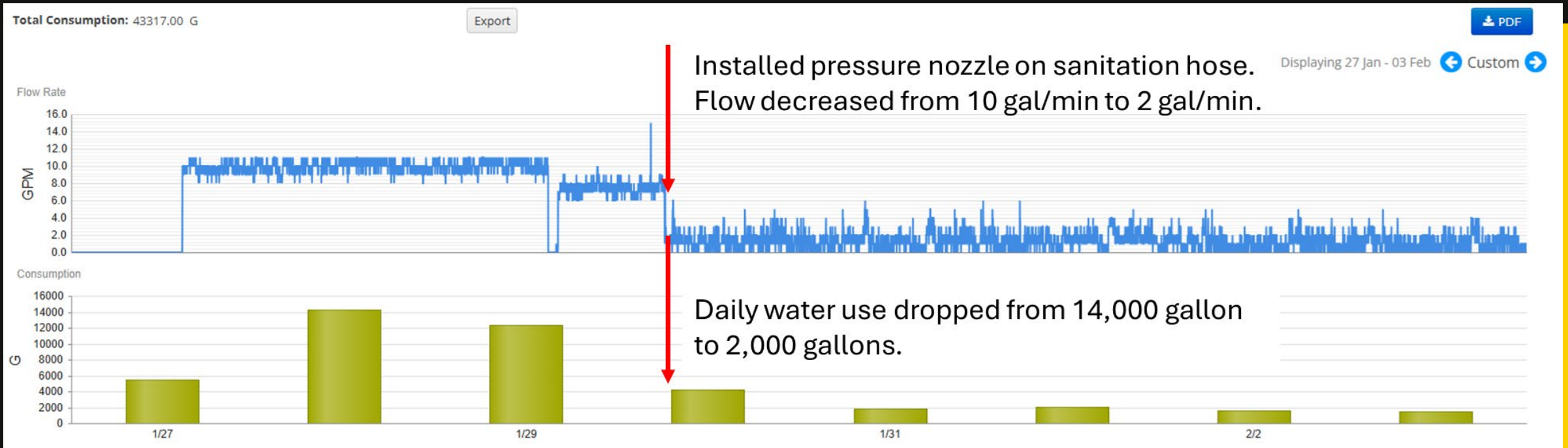
CASE STUDY

Reverse Osmosis Unit: Verify Recovery Rate



CASE STUDY

Auto Cook Line: Identified a 3 gal/minute, or 4,000 gallons per day, leak on equipment over the when the facility was shutdown for the Christmas holiday.



CASE STUDY

Sanitation Hose Line: 10,000 gallon per day drop in sanitation water.

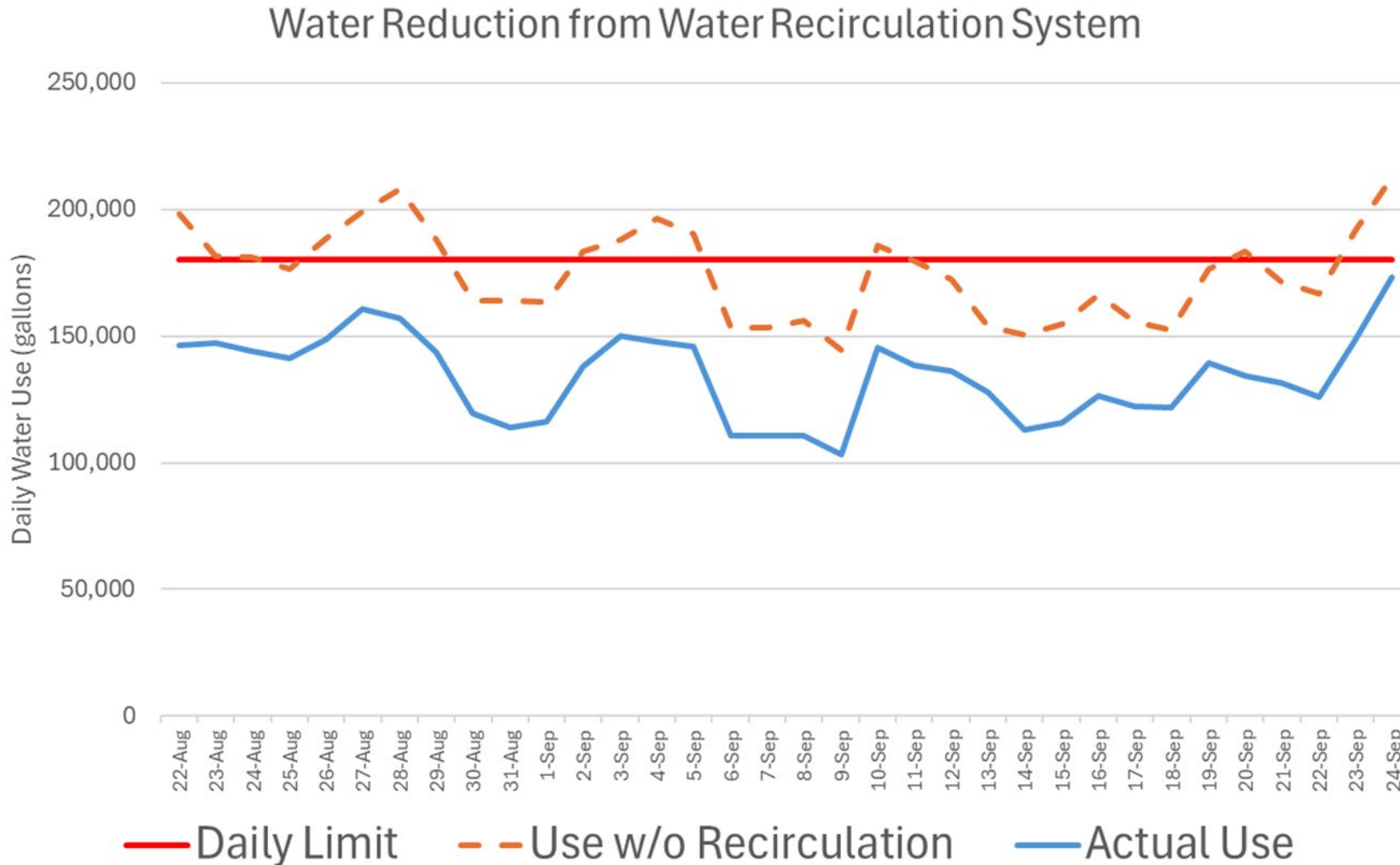


Water Balance: Verified water softener blowdown volume

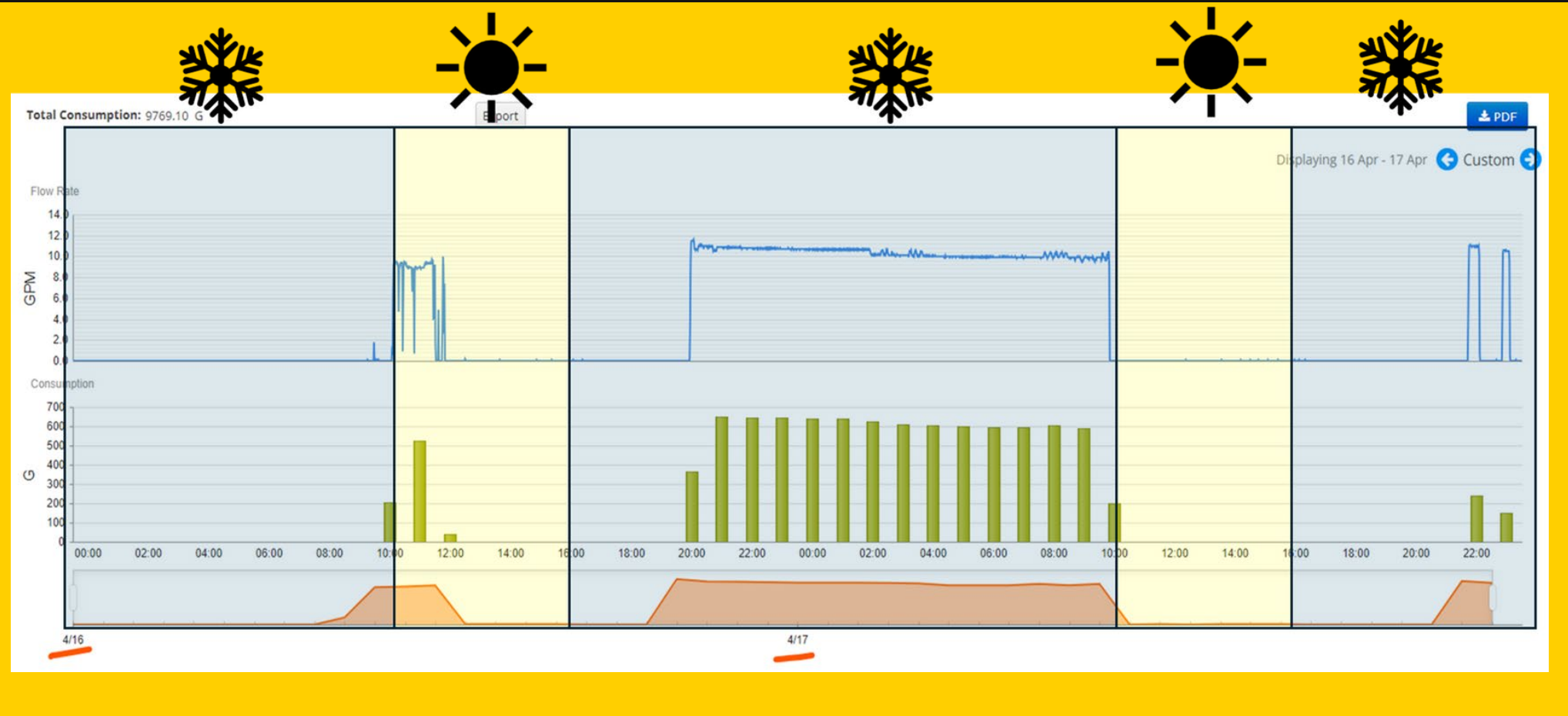
CASE STUDY

CASE STUDY

Condenser System:
Measuring condenser water use lead to recirculation system, saving 40,000 gallons of water per day.



CASE STUDY



Adiabatic Condensers: Monitoring revealed that adiabatic condensers were operating in reverse after a shutdown, triggering water flow at the wrong times. This real-time insight enabled facility to quickly correct the issue. Major trust builder!

CASE STUDY

Expand across portfolio: The monitoring system was adopted in a second facility in Chicago based on the Goodyear, AZ findings.



A FRESH APPROACH

METHODS



A FRESH APPROACH

METHODS

- Focus on relevant systems
- Measure, don't assume
- Focus on Operations
- Deliver relevant insights
- Streamlined communication
- Targeted reporting
- Data-driven upgrades



A FRESH APPROACH

OUTCOMES



A FRESH APPROACH

OUTCOMES

- Improved Performance
- Sustained Performance
- Verified equipment commissioning
- Enhanced equipment protection
- Compliance achieved
- Water Saved
- Long-term buy-in to water efficiency
- Built trust with City
- Regional Replication



THANK YOU

Andrew Pirrone - City of Goodyear

Andrew.Pirrone@goodyearaz.gov

Annikki Chamberlain - Mimir Water

Annikki@mimirwater.com



How to Get Results the MnTAP Way: Water Conservation in the CII Sphere

Gabrielle Martin

Engineer, Minnesota Technical Assistance Program





How to Get Results the MnTAP Way: Water Conservation in the CII Sphere

Gabrielle Martin, CEM

8/7/25



UNIVERSITY OF MINNESOTA

Driven to DiscoverSM

What is MnTAP?

Minnesota Technical Assistance Program

Based at University of Minnesota

Helping MN businesses find **cost-effective solutions that reduce waste, conserve water, save energy, and prevent pollution.**

No-cost

Confidential

Non-regulatory



UNIVERSITY OF MINNESOTA

Services

- Technical Assistance
- Intern Program
- MN Materials Exchange
- Outreach and Training



Technical Assistance



Scheduling

In-person site visit

Data review and research

Recommendations

Follow-up

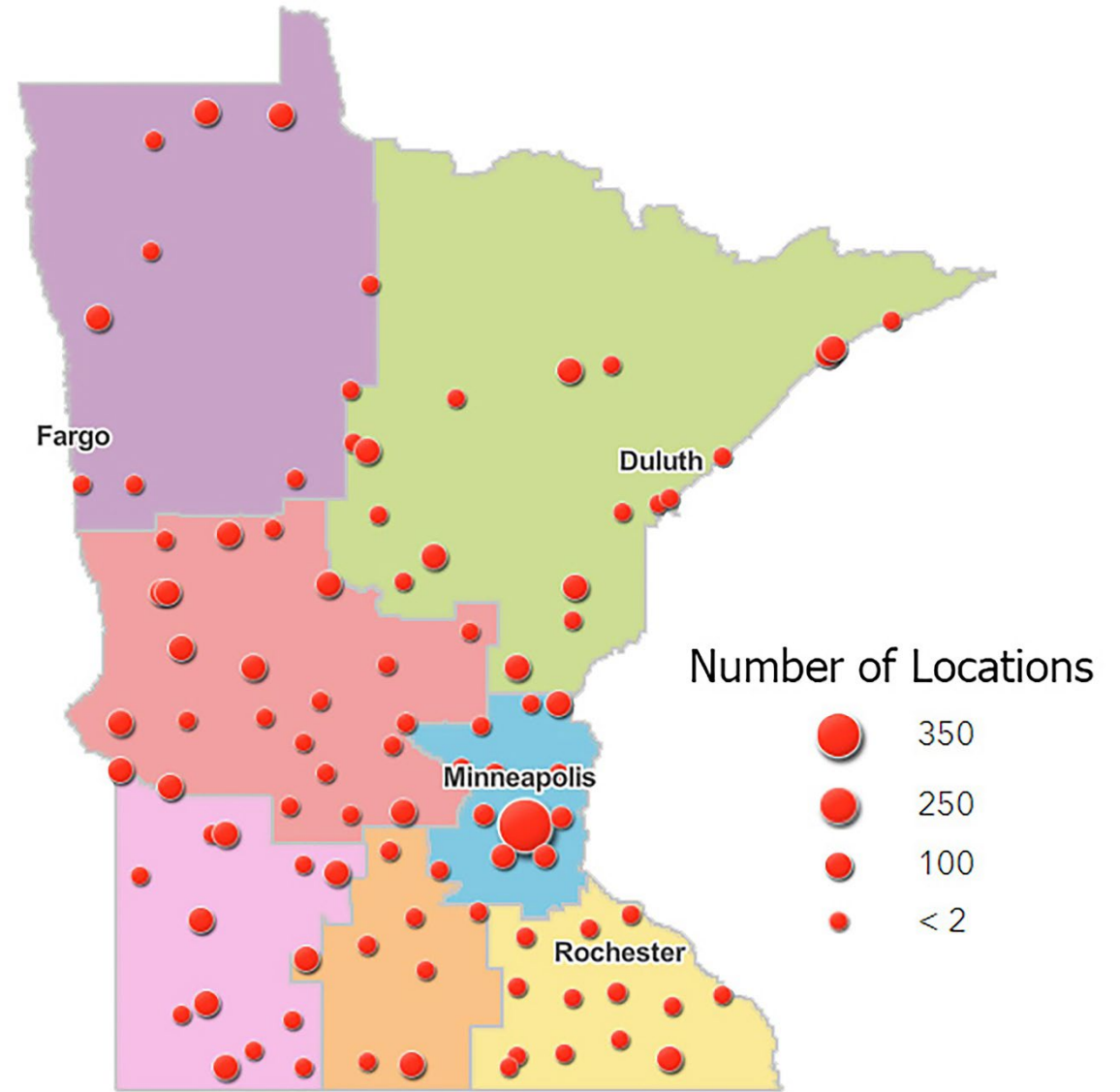
Intern Program



The 2024 MnTAP Intern Cohort

Clients

- Manufacturing
- Food processing
- Wastewater treatment plants
- Healthcare
- Schools



Waste



404 MILLION
POUNDS

Energy



117 MILLION kWh
6.2 MILLION THERMS

Water



900 MILLION
GALLONS

Costs



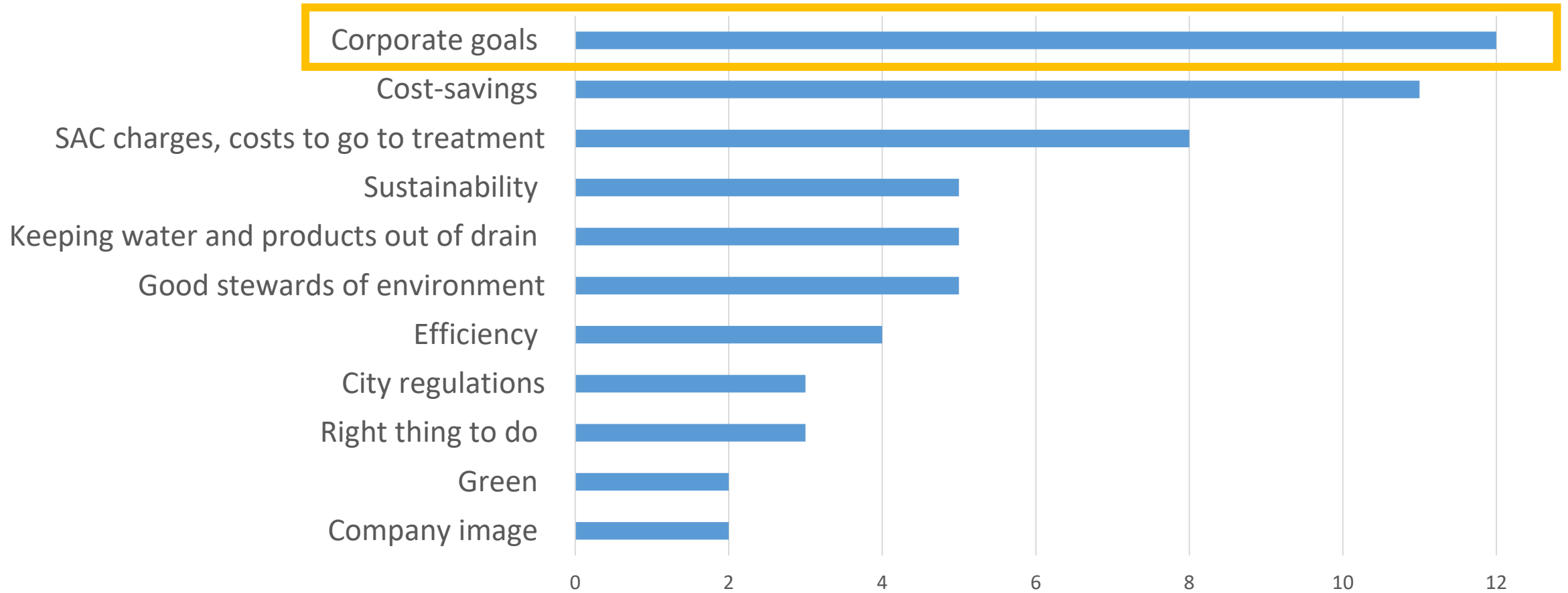
\$58 MILLION
SAVED

1984 – 2024

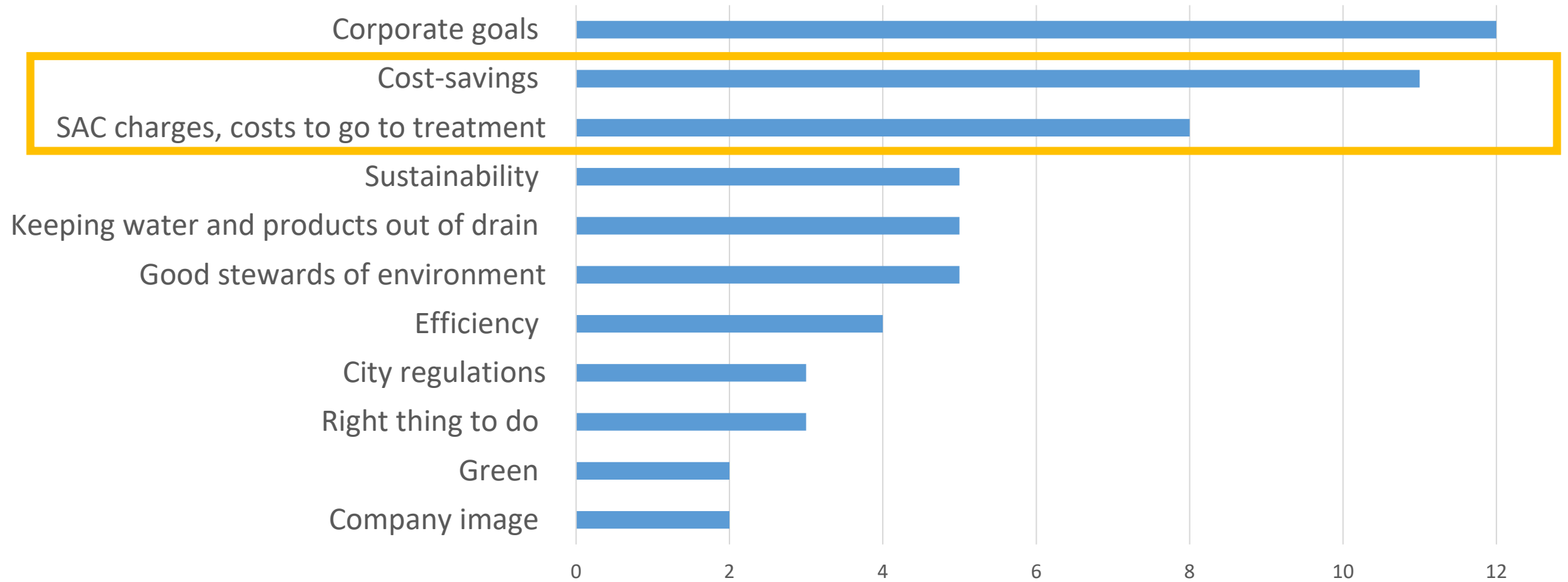
Finding water savings

Outreach

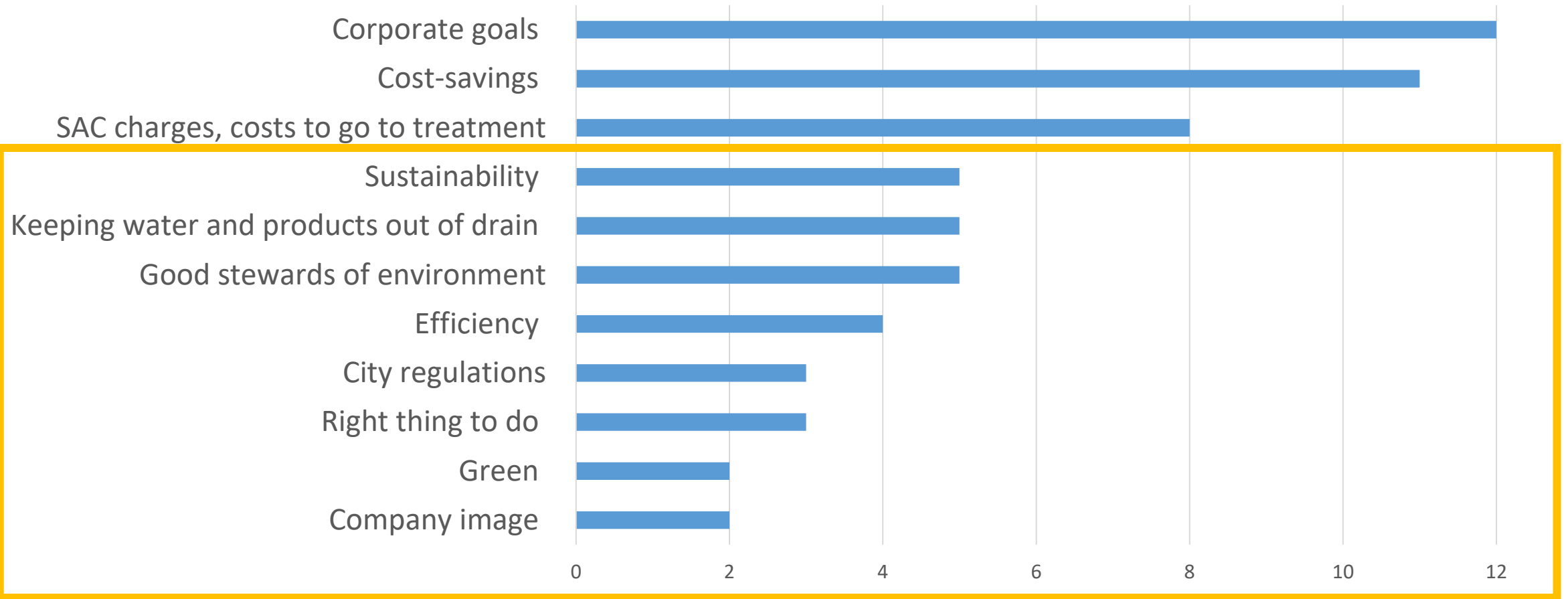
Motivations



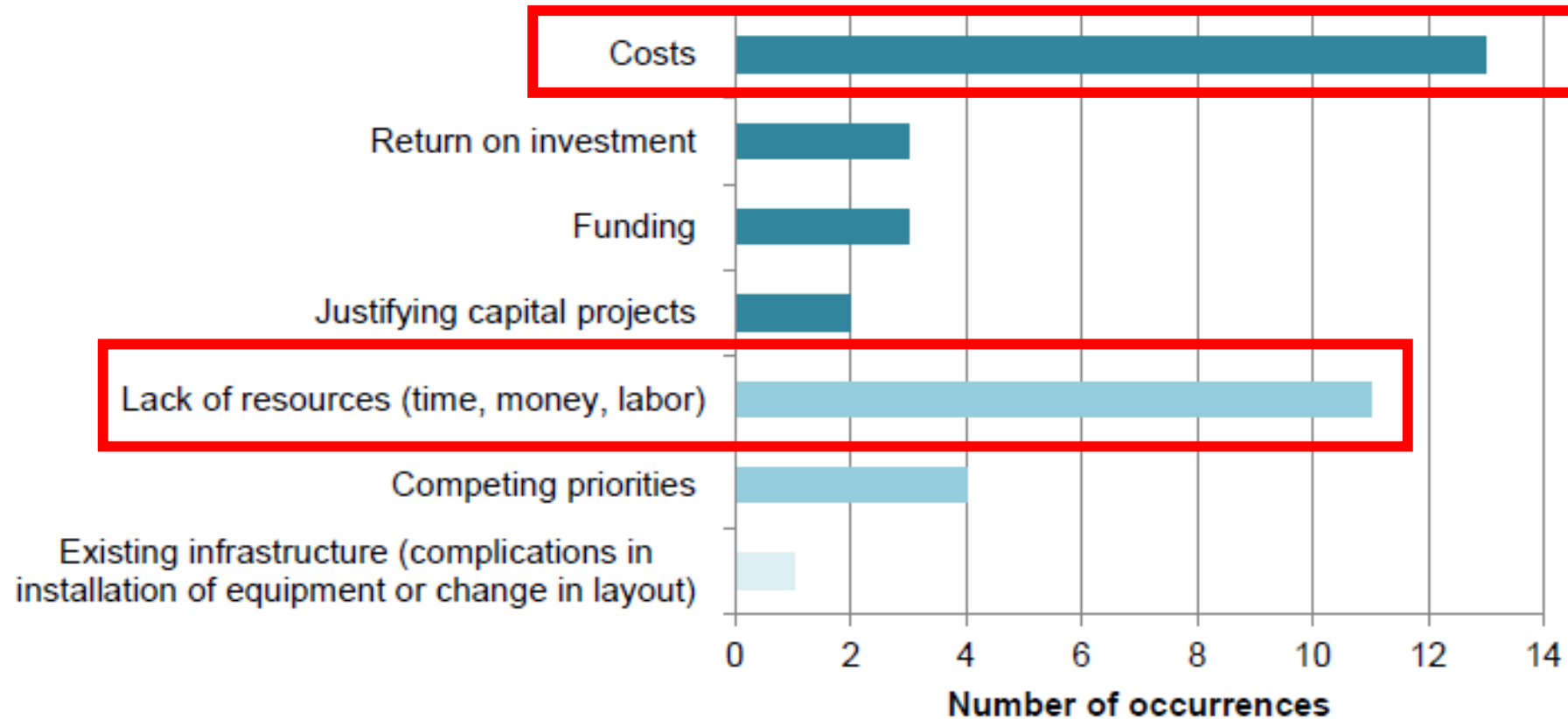
Motivations



Motivations



Barriers



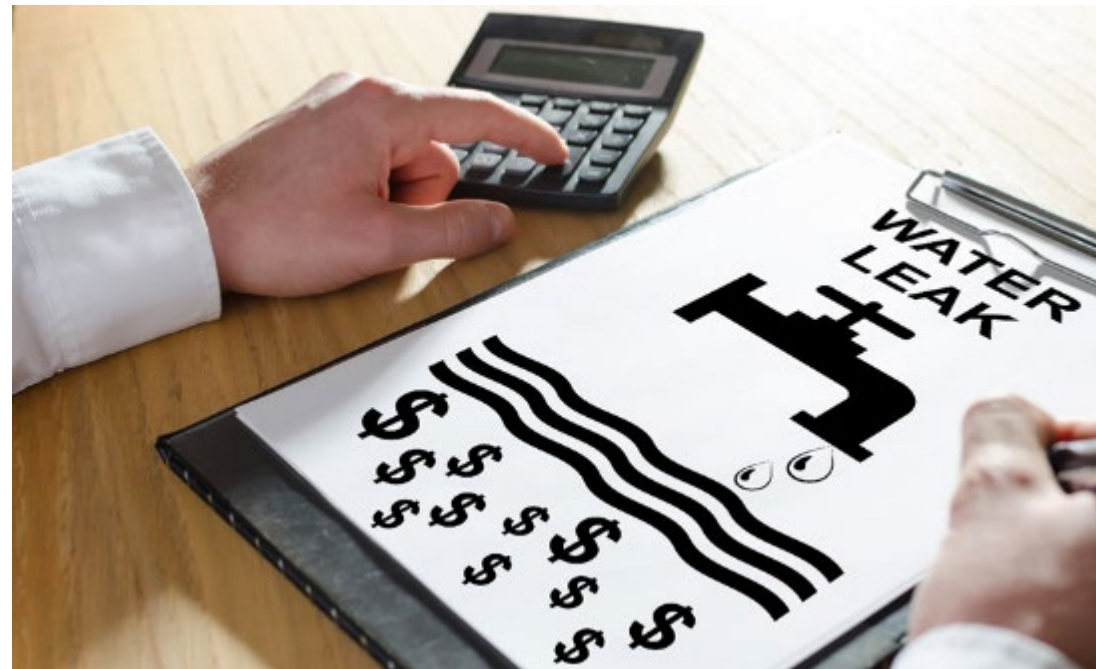
Outreach

Focus on the money
Make it easy

Water: a limited resource with real costs

Water costs you up to *THREE* times

- Water cost
- Processing cost
 - Softening
 - Deionization
 - Heating
- Sewer cost



Cost of Water in Minnesota

Type of Water	Sample cost per 1000 gallons
Well water	<input type="text"/>
Softened well water	<input type="text"/>
Softened well water + sewer	<input type="text"/>
City water + sewer	<input type="text"/>
Softened city water + sewer	<input type="text"/>
Heated city water + sewer	<input type="text"/>
Softened, heated city water + sewer	<input type="text"/>

Technical Assistance

Technical Assistance Strategies

Maintain



Manage



Modify



Technical Assistance Strategies

Maintain



Manage



Modify



Technical Assistance Strategies: Maintain

Repair existing process to operate as designed

- Low hanging fruit
- Low cost
- Requires staff time/attention
- Often postponed if not urgent



Technical Assistance Strategies: Maintain



- Water softener discharging water
- Piston was broken
- Contractor repaired
 - Two hours
 - \$353
- Annual savings
 - 4.5 million gal water
 - 2,000 lb softener salt
 - \$55,000

Technical Assistance Strategies

Maintain



Manage



Modify



Technical Assistance Strategies: Manage

Optimize existing process

- Low or medium cost
- Reset system limits
- Change SOPs
- Add operating controls/automation
- Replace like for more efficient like



Technical Assistance Strategies: Manage



- **Soup kettle left on**
 - 1.5 million gal of 127°F water per year
- **Replaced valve with solenoid and timer**
 - \$26
- **Annual savings**
 - 1.3 million gal water
 - 7,000 therms
 - \$13,000

Technical Assistance Strategies

Maintain



Manage



Modify



Technical Assistance Strategies: Modify



Change process or equipment significantly

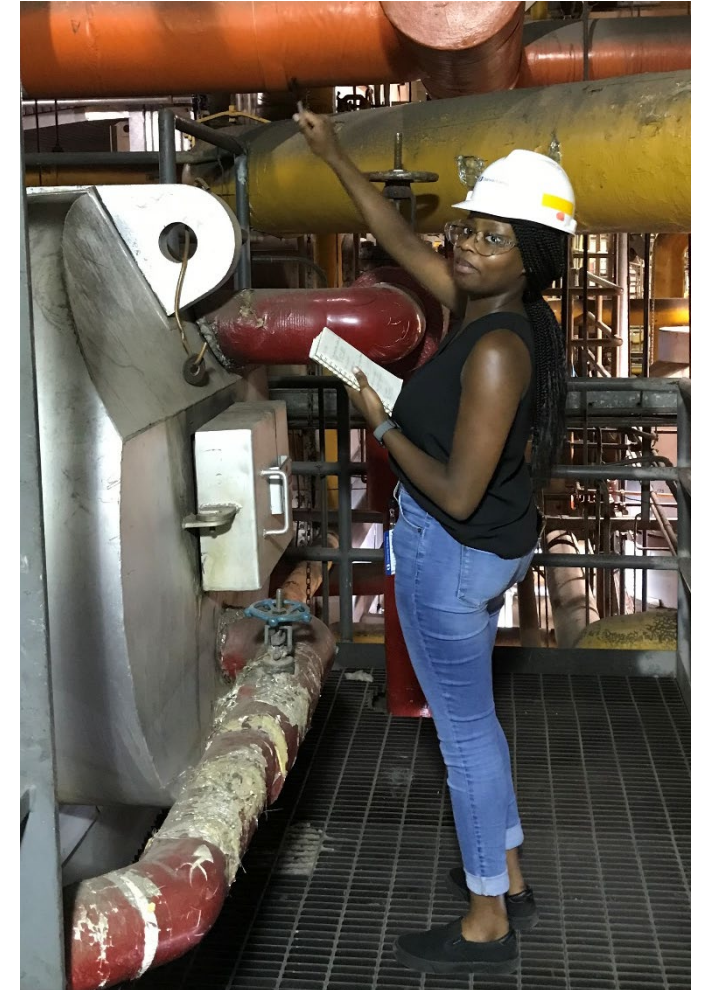
- **High level of complexity**
- **Often presents some risk to the process**
- **May require**
 - Process redesign
 - Capital investment
 - Extended time to implement

Technical Assistance Strategies: Modify

- Boiler blowdown quenched with city water
- Cooling towers continuously sampled for chlorine
- Redirect chlorine test water to cool the blowdown water
- Annual Savings
 - 5.4 millions gallons
 - \$62,000



Chlorine Analyzers



Follow Up

Follow Up

Check in every 3-6 months

Follow up for 2-3 years

Expect contact changes

Implementation

	Maintain	Manage	Modify
Proposed recommendations	10%	56%	34%
Implementation rate	48%	37%	31%

Thank You

Gabrielle Martin

gamartin@umn.edu

(612) 875-8163

Strengthening Minnesota businesses by improving efficiency while saving money through energy, water, and waste prevention.



Reminders & What's Next

Thank you all for participating in this session!

- **CEUs:** AWWA CA-NV Water Use Efficiency Practitioner



- **Next:** Lunch (12:30 pm – 2:00 pm) (Room 621)



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